

Consider project complexity, time constraints, and available budget while deciding on a team's structure.
Take into account the development task scope to accurately define the roles needed to complete the project.
Build teams small enough (4–8 people) to recognize the personal contribution of its members.
Evaluate the candidate's qualifications, experience with your software domain and industry, rate and workload expectations, and interests to select a perfect match.
Interview the candidates to check their backgrounds and soft skills.
Pick up a diverse set of informal roles for your team (an intellectual leader, a social leader, idea generators, critics, doers) to help them cooperate more efficiently and resolve project challenges.
Use project management software and take advantage of its routine automation features.
Update documentation in parallel with development.
Implement knowledge management software for convenient document storage, filtering, and real-time collaboration.
Use collaboration apps for instant messaging and group discussions (choose the ones where it is easy to find necessary information).
Conduct team meetings on a regular basis (daily and weekly).
Include all team members in the communication process.
Write an escalation policy for the resolution of conflicts.
Set up a KPI-based control framework to quickly spot teamwork inefficiencies.
Revise and adjust the KPIs regularly to foster continuous performance improvements.